



TIM HORTONS ANNOUNCES PLAN TO STRENGTHEN CANADIAN DISTRIBUTION NETWORK

OAKVILLE, ON, June 20, 2018 – TIM HORTONS® today announced a multi-year plan to expand and modernize its Canadian distribution network as part of a long-term commitment to support restaurant owners and improve the guest experience in restaurants. The plan includes the construction of two new warehouse facilities – one in Alberta and one in British Columbia – and the significant expansion of an existing warehouse in Debert, Nova Scotia.

The investment will improve the distribution network and help streamline overall restaurant operations. The project is expected to create 150 new jobs once completed and is anticipated to cost a total of approximately CAD \$100 million.

“We have an exciting agenda of new menu items, renovated restaurants and new advertising programs at Tim Hortons. Today’s announcement is an important infrastructure investment that will support these initiatives, support our restaurant owners and reflects our long-term commitment to building our business and brand in Canada,” said Alex Macedo, President of TIM HORTONS®.

The new warehouse in British Columbia will service the entire province, while the new warehouse in Alberta will handle deliveries in Alberta and Saskatchewan. The Debert warehouse will continue to act as the hub for restaurants in Nova Scotia, New Brunswick and Prince Edward Island. Restaurants in Manitoba, Newfoundland and Labrador, and parts of Quebec will continue to be served by third-party distribution partners.

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About TIM HORTONS®

TIM HORTONS® is one of North America's largest restaurant chains operating in the quick service segment. Founded as a single location in Canada in 1964, TIM HORTONS® appeals to a broad range of consumer tastes, with a menu that includes premium coffee, hot and cold specialty drinks (including lattes, cappuccinos and espresso shots), specialty teas and fruit smoothies, fresh baked goods, grilled panini and classic sandwiches, wraps, soups, prepared foods and other food products. TIM HORTONS® has more than 4,700 system-wide restaurants located in Canada, the United States, and around the world. To learn more about the TIM HORTONS® brand, please visit the TIM HORTONS® brand website at www.timhortons.com or follow us on Facebook, Twitter and Instagram.

Forward-Looking Statements

This press release includes forward-looking statements, which are often identified by the words “may,” “might,” “believes,” “thinks,” “anticipates,” “plans,” “expects,” “intends” or similar expressions and reflect management’s expectations regarding future events and operating performance and speak only as of the date hereof. These forward-looking statements include statements about Restaurant Brands International Inc.’s (“RBI”) expectations and beliefs regarding the plan to expand and modernize the TIM

HORTONS® Canadian distribution network, including the anticipated cost of the plan, timing for completion and its impact on restaurant operations, owners, guests and distribution partners. The factors that could cause actual results to differ materially from RBI's expectations are detailed in filings of RBI with the U.S. Securities and Exchange Commission and with the securities regulatory authorities in each province and territory of Canada, such as its annual and quarterly reports and current reports on Form 8-K and include the following: risks related to RBI's ability to successfully implement its domestic and international growth strategy; risks related to RBI's ability to compete domestically and internationally in an intensely competitive industry; and risks related to RBI's plans to expand its vertically integrated supply chain operations. Other than as required under U.S. federal securities laws or Canadian securities laws, we do not assume a duty to update these forward-looking statements, whether as a result of new information, subsequent events or circumstances, change in expectations or otherwise.